

M&A Review

North America

July 2017



The following report details mergers and acquisitions activity in North America in July 2017 using data from the Zephyr database.

It focuses on deal activity by target company.

Click here to access the raw data in an Excel spreadsheet.

Bureau van Dijk recently expanded its reach to cover an additional number of smaller development capital deals. This expansion has resulted in increased deal volumes and aggregated deal values across the North American data.

North American M&A falls to new 12-month low

A lack of mergers and acquisitions (M&A) worth more than USD 10,000 million announced by companies in North America in July contributed to the overall decline in value over the four weeks as activity fell to a new 12-month low of 1,303 deals worth a combined USD 82,105 million from 2,179 deals valued at USD 110,109 million in June.

M&A involving US companies followed the same pattern as that of North America as activity slipped to 1.096 deals worth a combined USD 72.577 million, representing 84 per cent of the region's overall volume and 88 per cent of total value.

Conversely, the value of Canadian dealmaking almost doubled month-on-month to USD 9.520 million (June: USD 5,049 million) though it was just shy of the USD 10.455 million-worth of deals announced during July 2016. Canadian M&A value was supported by three deals each worth more than USD 1,000 million in July and which together accounted for 57 per cent of the region's total.

North America deals by volume and value

| Announced date | No of deals | Total deal value (mil USD) |
|----------------|-------------|--------------------------------|
| Jul-17 | 1,303 | 82,105 |
| Jun-17 | 2,179 | 110,109 |
| May-17 | 2,227 | 145,423 |
| Apr-17 | 1,917 | 141,577 |
| Mar-17 | 2,289 | 110,519 |
| Feb-17 | 1,995 | 116,668 |
| Jan-17 | 2,465 | 166,124 |
| Dec-16 | 2,165 | 190,532 |
| Nov-16 | 1,959 | 139,734 |
| Oct-16 | 2,068 | 264,125 |
| Sep-16 | 2,105 | 213,675 |
| Aug-16 | 2,165 | 130,761 |
| Jul-16 | 1,934 | 134,855 |



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US deals by volume and value

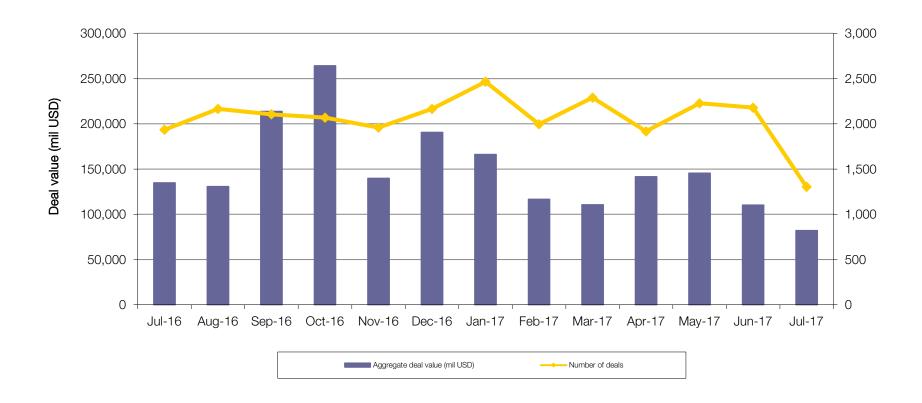
| Announced date | No of deals | Total deal value (mil USD) |
|----------------|-------------|-------------------------------|
| Jul-17 | 1,096 | 72,577 |
| Jun-17 | 1,803 | 105,073 |
| May-17 | 1,845 | 129,133 |
| Apr-17 | 1,574 | 135,485 |
| Mar-17 | 1,861 | 68,586 |
| Feb-17 | 1,612 | 108,839 |
| Jan-17 | 2,115 | 161,042 |
| Dec-16 | 1,782 | 181,778 |
| Nov-16 | 1,578 | 129,044 |
| Oct-16 | 1,696 | 257,098 |
| Sep-16 | 1,711 | 192,960 |
| Aug-16 | 1,819 | 121,690 |
| Jul-16 | 1,606 | 124,424 |

Canada deals by volume and value

| Announced date | No of deals | Total deal value (mil USD) |
|----------------|-------------|-------------------------------|
| Jul-17 | 207 | 9,520 |
| Jun-17 | 377 | 5,049 |
| May-17 | 384 | 16,289 |
| Apr-17 | 343 | 6,091 |
| Mar-17 | 430 | 41,932 |
| Feb-17 | 383 | 7,804 |
| Jan-17 | 348 | 5,081 |
| Dec-16 | 380 | 7,839 |
| Nov-16 | 382 | 10,657 |
| Oct-16 | 372 | 7,027 |
| Sep-16 | 394 | 20,995 |
| Aug-16 | 346 | 9,071 |
| Jul-16 | 331 | 10,455 |



North America deals by volume and value









Three M&A deals top USD 5bn in July

US companies dominated the top 20 deals by value once again and the month's largest M&A deal involved Berkshire Hathaway's Berkshire Hathaway Energy making an offer to acquire US electric utility Energy Future Holdings out of bankruptcy for USD 9,000 million.

It was one of three acquisitions announced over the four weeks which topped USD 5,000 million: Crown Castle is in the process of taking over fibre network operator LTS Group Holdings for USD 7,100 million and Hydro One of Canada is buying US rival Avista for an enterprise value of USD 5,300 million to create one of top 20 North American regulated players by assets.

It is worth noting Canadian companies signed off on three high-value deals, the largest of which was a secondary offering of an 8 per cent stake in Canadian Natural Resources by Shell worth roughly USD 3,157 million. The second-largest Canadian deal was Washington Companies announcing a public takeover of Dominion Diamond for USD 1,200 million, which was followed by a USD 1,108 million capital increase by Hydro One.

KKR backed July's largest PE and VC deal

There were five private equity and venture capital (PE and VC) deals worth USD 1,000 million or more in July and the largest, at USD 2,800 million, was more than double the second-largest PE and VC deal of the month and involved KKR's portfolio company Internet Brands entering into a definitive agreement to take WebMD of the US private. Centerbridge accounted for the next biggest deal by value after signing off on the institutional buyout of Syncsort and Vision Solutions for USD 1,260 million.

EQT Partners and Softbank were the only ones which featured more than once in the top 20: EQT announced institutional buyouts of CMA-CGM SA's Global Gateway South Terminal and Certara while Softbank invested in vertical farming startup Plenty and smart car network and technology company Nauto.

A fifth of North America's total M&A value comprised dealmaking in the gas, water and electricity sector

The pending acquisitions of Energy Future and Avista, and an issue of convertible debentures by Hydro One, pushed up the value of deals within the gas, water and electricity sector to USD 16,077 million in July (June: USD 2,208 million), which accounted for a fifth of North America's total value of USD 82,105 million.

Companies operating in the primary sector were next by value after announcing USD 8,808 million-worth of deals over the four weeks, and while this represented a decline both month-on-month (June: USD 11,997 million) and year-on-year (July 2016: USD 8,926 million), activity was supported by Canadian dealmaking, in particular, by Canadian Natural Resources, Dominion Diamond, Apache Canada and Trilogy Energy.

The acquisition of LTS by Crown Castle accounted for almost all of the EUR 7,250 million-worth of deals announced by companies operating in the post and telecommunications sector in July (June: USD 59 million; July 2016: USD 1 million).

However, none of these sectors led by volume as companies operating in the machinery, equipment, furniture and recycling sector and publishing and printing were some of the most prolific dealmakers after signing off on 70 deals and 68 deals, respectively, over the four weeks under review.



Top 20 deals by value

| | Deal value (mil USD) | Deal type | Target | Target country | Acquiror | Acquiror country | Deal status |
|-----|-------------------------|--------------------------------------|--|-------------------|---|------------------|-------------|
| 1. | 9,000 | Acquisition 100% | Energy Future Holdings Corporation | US | Berkshire Hathaway Energy Company | US | Pending |
| 2. | 7,100 | Acquisition 100% | LTS Group Holdings LLC | US | Crown Castle International Corporation | US | Pending |
| 3. | 5,300 | Acquisition 100% | Avista Corporation | US | Hydro One Ltd | CA | Pending |
| 4 | 4,200 | Acquisition 100% | The French's Food Company LLC; Reckitt Benckiser Group plc's small food business | US; GB | McCormick & Company Inc. | US | Announced |
| 5 | 3,157 | Minority stake 8% | Canadian Natural Resources Ltd | CA | | | Announced |
| 6 | 3,000 | Acquisition 100% | Monogram Residential Trust Inc. | US | GS Monarch Acquisition LLC | US | Announced |
| 7 | 2,800 | Acquisition 100% | WebMD Health Corporation | US | Internet Brands Inc. | US | Announced |
| 8 | 2,600 | Acquisition 38% to 100% | HSN Inc. | US | Liberty Interactive Corporation | US | Pending |
| 9 | 1,400 | Acquisition 100% | Bankrate Inc. | US | Red Ventures Holdco LP | US | Announced |
| 10 | 1,400 | Acquisition 100% | Halcon Resources Corporation's operated oil and gas properties located in the Williston Basin; Halcon Resources Corporation's two unnamed subsidiaries | US; US | Bruin Williston Holdings LLC | US | Pending |
| 11 | 1,400 | Acquisition 100% | Harron Communications LP's MetroCast Systems assets | US | Atlantic Broadband Management LLC | US | Announced |
| 12 | 1,260 | IBO majority stake | Vision Solutions Inc.; Syncsort Inc. | US; US | Centerbridge Partners LP | US | Pending |
| 13 | 1,250 | Acquisition 100% | GCA Holding Corporation | US | ABM Industries Inc. | US | Announced |
| 14 | 1,200 | Acquisition 100% Bid 2 Increased Bid | Dominion Diamond Corporation | CA | The Washington Companies | US | Pending |
| 15 | 1,200 | Acquisition 100% | Neff Corporation | US | H&E Equipment Services Inc. | US | Pending |
| 16 | 1,108 | Capital Increase | Hydro One Ltd | CA | | | Pending |
| 17 | 1,100 | IBO 100% | ClubCorp Holdings Inc. | US | Constellation Club Parent Inc. | US | Pending |
| 18 | 1,033 | Acquisition 100% | PIK Holdings Inc. | US | Church & Dwight Company Inc. | US | Pending |
| 19 | 1,025 | Minority stake | Encino Acquisition Partners LLC | US | | | Completed |
| 20. | 1,000 | Acquisition 100% | Ambry Genetics Corporation | US | Konica Minolta Healthcare Americas Inc.; Innovation Network Corporation of Japan | US; JP | Announced |



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Top 20 private equity deals by value

| | Deal value (mil USD) | Deal type | Target | Target country | Fund Manager/General Partner | Deal status |
|-----|-------------------------|--------------------------------|--|----------------|---|-------------|
| 1 | 2,800 | Acquisition 100% | WebMD Health Corporation | US | KKR & Co LP | Announced |
| 2 | 1,260 | IBO majority stake | Vision Solutions Inc.; Syncsort Inc. | US; US | Centerbridge Partners LP | Pending |
| 3 | 1,100 | IBO 100% | ClubCorp Holdings Inc. | US | Apollo Global Management LLC | Pending |
| 4 | 1,025 | Minority stake | Encino Acquisition Partners LLC | US | Canada Pension Plan Investment Board | Completed |
| 5. | 1,000 | Acquisition 100% | Ambry Genetics Corporation | US | | Announced |
| 6. | 875 | IBO 90% | CMA-CGM SA's Global Gateway South Terminal | US | EQT Partners AB | Announced |
| 7. | 850 | IBO majority stake | Certara LP | US | EQT Partners AB | Announced |
| 8. | 800 | IBO 100% | CPI International Holding Corporation | US | Odyssey Investment Partners LLC | Announced |
| 9. | 760 | Minority stake | WeWork Companies Inc. | US | | Completed |
| 10. | 433 | IBO 100% Bid 2 - Increased bid | Sandvine Corporation | CA | | Pending |
| 11. | 291 | Minority stake 29% | Sanken North America Inc. | US | OEP Capital Advisors LP | Announced |
| 12. | 283 | IBO 100% | NCI Inc. | US | HIG Capital LLC | Announced |
| 13. | 250 | Minority stake | Proof Ethereum LLC | US | | Announced |
| 14. | 223 | Minority stake | Direct Vet Marketing Inc. | US | Clayton Dubilier & Rice Inc.; Sequoia Capital Operations LLC; Wellington Management Company LLP; Viking Global Investors LP; Rock Springs Capital Management LP; Hillhouse Capital Management Ltd | Completed |
| 15. | 200 | Minority stake | Plenty Inc. | US | Doll Capital Management Inc.; Finistere Partners LLC; Bezos Expeditions LLC; DCVC Management Company LLC; Softbank Group Corporation; Innovation Endeavors Management Company LLC | Completed |
| 16. | 200 | Minority stake | HSR Income & Value REIT Inc. | US | | Announced |
| 17. | 190 | IBO 100% | Obagi Medical Products Inc. | US | China Regenerative Medicine International Ltd | Announced |
| 18. | 159 | Minority stake | Nauto Inc. | US | Greylock Management Corporation; General Motors Ventures LLC; BMW i Ventures LLC; Toyota Al Ventures LLC; Softbank Group Corporation | Completed |
| 19. | 145 | Acquisition 100% | Rocket Fuel Inc. | US | Vector Capital Management LP | Pending |
| 20. | 136 | Minority stake | Cirtec Medical Systems LLC | US | 3i Group plc | Announced |
| | | | | | | |



PE and VC value declines month-on-month

PE and VC investment targeting companies based in North America declined in July. In all, 810 deals worth a combined USD 17,908 million were announced during the fourweeks under review, compared to 1,291 deals valued at USD 31,455 million in June.

However, in a year-on-year comparison value was down 43 per cent on the USD 31,477 million recorded in July 2016 and volume fell 26 per cent from 1,100 deals over the same timeframe.

A decline in the value of PE and VC investment in US companies attributed to the overall decline in value; in all there were 771 deals valued at USD 17,206 million in July, compared to 1,237 deals worth a combined USD 31,116 million in June.

The value of deals involving Canadian targets more than doubled in July, to 38 deals worth a total USD 694 million from 54 deals valued at a combined USD 338 million in June.

North America private equity deals by volume and value

| Announced date | No of deals | Total deal value (mil USD) |
|----------------|-------------|-------------------------------|
| Jul-17 | 810 | 17,908 |
| Jun-17 | 1,291 | 31,455 |
| May-17 | 1,321 | 33,715 |
| Apr-17 | 1,029 | 41,034 |
| Mar-17 | 1,321 | 35,609 |
| Feb-17 | 1,155 | 18,005 |
| Jan-17 | 1,438 | 16,326 |
| Dec-16 | 1,192 | 16,394 |
| Nov-16 | 1,081 | 23,867 |
| Oct-16 | 1,226 | 19,467 |
| Sep-16 | 1,166 | 22,930 |
| Aug-16 | 1,284 | 32,227 |
| Jul-16 | 1,100 | 31,477 |



US private equity deals by volume and value

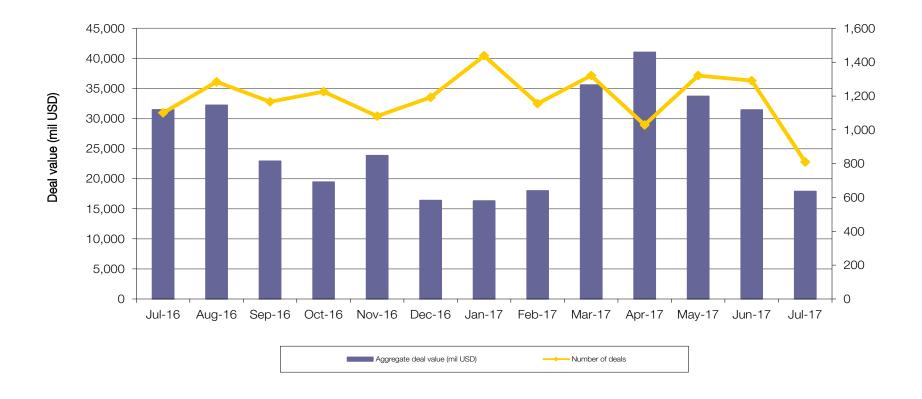
| Announced date | No of deals | Total deal value (mil USD) |
|----------------|-------------|-------------------------------|
| Jul-17 | 771 | 17,206 |
| Jun-17 | 1,237 | 31,116 |
| May-17 | 1,259 | 33,208 |
| Apr-17 | 997 | 40,914 |
| Mar-17 | 1,255 | 31,011 |
| Feb-17 | 1,104 | 17,599 |
| Jan-17 | 1,390 | 16,202 |
| Dec-16 | 1,132 | 16,182 |
| Nov-16 | 1,041 | 23,296 |
| Oct-16 | 1,171 | 18,442 |
| Sep-16 | 1,108 | 22,652 |
| Aug-16 | 1,235 | 31,984 |
| Jul-16 | 1,050 | 30,208 |

Canada private equity deals by volume and value

| Announced date | No of deals | Total deal value (mil USD) |
|----------------|-------------|-------------------------------|
| Jul-17 | 38 | 694 |
| Jun-17 | 54 | 338 |
| May-17 | 62 | 506 |
| Apr-17 | 31 | 120 |
| Mar-17 | 66 | 4,598 |
| Feb-17 | 50 | 381 |
| Jan-17 | 46 | 122 |
| Dec-16 | 58 | 207 |
| Nov-16 | 40 | 496 |
| Oct-16 | 55 | 1,025 |
| Sep-16 | 57 | 277 |
| Aug-16 | 49 | 244 |
| Jul-16 | 50 | 1,269 |



North America private equity deals by volume and value





M&A target sector by volume

| Target sector | Jul-16 | Jun-17 | Jul-17 | |
|--|--------|--------|--------|--|
| Other services | 731 | 840 | 502 | |
| Machinery, equipment, furniture, recycling | 117 | 111 | 70 | |
| Publishing, printing | 114 | 100 | 68 | |
| Metals & metal products | 154 | 162 | 68 | |
| Primary sector | 66 | 57 | 40 | |
| Chemicals, rubber, plastics | 57 | 68 | 34 | |
| Education, health | 23 | 32 | 31 | |
| Wholesale & retail trade | 43 | 56 | 31 | |
| Food, beverages, tobacco | 27 | 23 | 22 | |
| Banks | 24 | 28 | 18 | |
| Gas, water, electricity | 22 | 23 | 18 | |
| Construction | 9 | 14 | 12 | |
| Post and telecommunications | 5 | 16 | 9 | |
| Insurance companies | 26 | 43 | 9 | |
| Hotels & restaurants | 11 | 9 | 7 | |
| Transport | 11 | 9 | 6 | |
| Wood, cork, paper | 4 | 8 | 4 | |
| Textiles, wearing apparel, leather | 8 | 11 | 2 | |
| Public administration and defence | 1 | 5 | 0 | |

M&A target sector by value

| Target sector | Jul-16 (mil USD) | Jun-17 (mil USD) | Jul-17 (mil USD) |
|--|---------------------|---------------------|---------------------|
| Other services | 28,968 | 37,078 | 23,273 |
| Gas, water, electricity | 19,208 | 2,208 | 16,077 |
| Primary sector | 8,926 | 11,997 | 8,808 |
| Post and telecommunications | 1 | 59 | 7,250 |
| Food, beverages, tobacco | 14,980 | 1,115 | 5,897 |
| Machinery, equipment, furniture, recycling | 27,650 | 7,198 | 4,280 |
| Wholesale & retail trade | 3,274 | 29,832 | 4,137 |
| Publishing, printing | 8,716 | 1,401 | 2,082 |
| Chemicals, rubber, plastics | 4,730 | 4,841 | 1,432 |
| Education, health | 50 | 478 | 1,362 |
| Transport | 8,640 | 394 | 1,124 |
| Banks | 1,929 | 2,169 | 962 |
| Wood, cork, paper | 386 | 1,159 | 883 |
| Construction | 280 | 280 | 293 |
| Hotels & restaurants | 413 | 1,909 | 170 |
| Metals & metal products | 2,298 | 1,942 | 80 |
| Textiles, wearing apparel, leather | 173 | 480 | 0 |
| Insurance companies | 320 | 2,729 | 0 |
| Public administration and defence | 0 | 10 | 0 |



Private equity target sector by volume

| Target sector | Jul-16 | Jun-17 | Jul-17 | |
|--|--------|--------|--------|--|
| Other services | 421 | 511 | 309 | |
| Publishing, printing | 58 | 43 | 47 | |
| Machinery, equipment, furniture, recycling | 52 | 45 | 35 | |
| Education, health | 6 | 6 | 11 | |
| Wholesale & retail trade | 7 | 15 | 10 | |
| Gas, water, electricity | 13 | 14 | 8 | |
| Chemicals, rubber, plastics | 14 | 19 | 8 | |
| Banks | 10 | 10 | 7 | |
| Metals & metal products | 6 | 7 | 7 | |
| Food, beverages, tobacco | 10 | 15 | 6 | |
| Construction | 4 | 5 | 5 | |
| Post and telecommunications | 5 | 12 | 4 | |
| Primary sector | 7 | 5 | 3 | |
| Hotels & restaurants | 4 | 4 | 3 | |
| Wood, cork, paper | 0 | 1 | 1 | |
| Transport | 3 | 0 | 1 | |
| Insurance companies | 1 | 4 | 0 | |
| Public administration and defence | 0 | 3 | 0 | |
| Textiles, wearing apparel, leather | 4 | 5 | 0 | |

Private equity target sector by value

| Target sector | Jul-16 (mil USD) | Jun-17 (mil USD) | Jul-17 (mil USD) |
|--|---------------------|---------------------|---------------------|
| Other services | 12,683 | 13,369 | 8,326 |
| Machinery, equipment, furniture, recycling | 5,174 | 849 | 2,084 |
| Publishing, printing | 8,264 | 439 | 1,813 |
| Primary sector | 662 | 513 | 1,226 |
| Education, health | 15 | 20 | 1,011 |
| Transport | 2 | 0 | 875 |
| Chemicals, rubber, plastics | 71 | 2,518 | 228 |
| Wholesale & retail trade | 1,634 | 9,906 | 137 |
| Construction | 280 | 6 | 58 |
| Post and telecommunications | 1 | 54 | 35 |
| Banks | 61 | 229 | 35 |
| Gas, water, electricity | 776 | 26 | 20 |
| Metals & metal products | 16 | 306 | 20 |
| Food, beverages, tobacco | 34 | 112 | 19 |
| Wood, cork, paper | 0 | 0 | 17 |
| Textiles, wearing apparel, leather | 22 | 47 | 0 |
| Public administration and defence | 0 | 10 | 0 |
| Hotels & restaurants | 45 | 60 | 0 |
| Insurance companies | 0 | 161 | 0 |

M&A Report

Global League Tables, July 2017

Top 20 private equity firms providers

| | | | | - | |
|----|--------------------------------------|-----------------|---------------------------|----------------------------|------------------------------|
| | Private equity firm | Number of deals | Number with consideration | Total deal value (mil USD) | Average deal value (mil USD) |
| 1 | KKR & Co LP | 1 | 1 | 2,800 | 2,800 |
| 2 | EQT Partners AB | 2 | 2 | 1,725 | 863 |
| 3 | Clearlake Capital Group LP | 1 | 1 | 1,260 | 1,260 |
| 4 | Centerbridge Partners LP | 1 | 1 | 1,260 | 1,260 |
| 5 | Apollo Global Management LLC | 1 | 1 | 1,100 | 1,100 |
| 6 | Canada Pension Plan Investment Board | 1 | 1 | 1,025 | 1,025 |
| 7 | Arsenal Capital Management LP | 1 | 1 | 850 | 850 |
| 8 | Veritas Capital Fund Management LLC | 1 | 1 | 800 | 800 |
| 9 | Odyssey Investment Partners LLC | 1 | 1 | 800 | 800 |
| 10 | Softbank Group Corporation | 3 | 3 | 473 | 158 |
| 11 | DCVC Management Company LLC | 6 | 6 | 379 | 63 |
| 12 | New Enterprise Associates Inc. | 7 | 7 | 363 | 52 |
| 13 | OEP Capital Advisors LP | 2 | 1 | 291 | 291 |
| 14 | HIG Capital LLC | 3 | 1 | 283 | 283 |
| 15 | Sequoia Capital Operations LLC | 5 | 5 | 266 | 53 |
| 16 | Google Inc. | 5 | 4 | 264 | 66 |
| 17 | Doll Capital Management Inc. | 4 | 4 | 248 | 62 |
| 18 | Rock Springs Capital Management LP | 1 | 1 | 223 | 223 |
| 19 | Wellington Management Company LLP | 1 | 1 | 223 | 223 |
| 20 | Viking Global Investors LP | 1 | 1 | 223 | 223 |
| 21 | Hillhouse Capital Management Ltd | 1 | 1 | 223 | 223 |
| 22 | Clayton Dubilier & Rice Inc. | 1 | 1 | 223 | 223 |
| | | | | | |

Notes to editors

Activity is based on the activity of the target company.

Deal status is announced within the time period.

The sector breakdown uses targets' activities as defined to be 'Major Sectors' by Zephyr.

The date range is 01/07/2017 - 27/07/2017 inclusive